# H.N.G. University, Patan M.C.A(5 Years Integrated Programme) SEMESTER - IX 901 : Project Management Practices and Evaluation

# Unit : 1

# Project:

Projects versus Operations, Stakeholders, Project Characteristics, Project Management, Skills Every Good Project Manager Needs, Understanding Organizational Structures, Understanding Project Life Cycles and Project

# Creating the Project Charter:

Exploring the Project Management Knowledge Areas, Understanding How Projects Come About, Kicking Off the Project Charter, Formalizing and Publishing the Project Charter

#### Developing the Project Scope Statement

Developing the Project Management Plan, Collecting Requirements, Documenting the Scope Management Plan, Defining Scope, Writing the Project Scope Statement, Creating the Work Breakdown Structure

## Unit:2

## Creating the Project Schedule:

Defining Activities, Understanding the Sequence Activities Process, Estimating Activity, Estimate Activity Durations, Developing the Project Schedule

#### **Developing the Project Budget**

Creating the Project Cost Management Plan, Estimating Costs, Establishing the Cost Performance Baseline, Communicating the Plan

#### **Risk Planning**

Planning for Risks, Planning Your Risk Management, Identifying Potential Risk, Analyzing Risks Using Qualitative Techniques, Quantifying Risk, Developing a Risk Response Plan

#### Unit:3

#### Planning Project Resources

Procurement Planning, Developing the Human Resource Plan, Quality Planning, Bringing It All Together

#### Developing the Project Team

Executing the Project Plan, Acquiring the Project Team, Developing the Project Team, Managing Project Teams

#### Conducting Procurements and Sharing Information

Conducting Procurements, Laying Out Quality Assurance Procedures, Distributing Project Information, Managing Stakeholder Expectations

#### Unit:4

#### Measuring and Controlling Project Performance

Monitoring and Controlling Project Work, Administering Procurements, Establishing Performance Measurements, Managing Perform Integrated Change Control

#### Controlling Work Results

Monitoring and Controlling Risk, Managing Cost Changes, Monitoring and Controlling Schedule Changes, Utilizing Perform Quality Control Techniques, Verifying Project Scope, Controlling Scope

#### **Closing the Project & Applying Professional Responsibility**

Formulating Project Closeout, Closing Out the Project, Closing Out the Procurements, Balancing Stakeholders' Interests at Project Close, Professional Responsibility, Applying Professional Knowledge

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## **Text Books:**

1. Project Management Professional Exam study guide, Sixth Edition, by Kim Heldman, Wiley India Pvt. Ltd.

# **Reference Books:**

- 1. Head First PMP, Second Edition, by Jennifer Greene & Andrew Stellman, O'reilly
- 2. Project Management: A Managerial Approach, Seventh Edition, by Jack R. Meredith & Samual J. Mental, Wiley India Pvt. Ltd.